

Overview and Scrutiny Committee Agenda

Wednesday, 29 March 2023 at 6.00 pm

Muriel Matters House, Breeds Place, Hastings, East Sussex, TN34 3UY. Please enter the building through the Contact Centre entrance via the seafront.

If you are attending the Town Hall for this meeting, please enter the building via the Community Contact Centre entrance.

For further information, please contact Democratic Services on 01424 451484 or email: democraticservices@hastings.gov.uk

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OVERVIEW AND SCRUTINY COMMITTEE

26 JANUARY 2023

Present: Councillors Patmore (Chair), Jobson (Vice-Chair), Carr, Foster, Hay, Pragnell, Sinden, Turner and Webb

Officers: Coral Harding, Jane Hartnell, Kit Wheeler, Stephen Dobson,

Members of Cabinet Present: Councillors Barnett, Cannon, Evans and Rogers

128. APOLOGIES FOR ABSENCE

Apologies received from Councillor Roberts

129. DECLARATIONS OF INTEREST

Councillor	Item	Interest
Cllr Webb	4	Personal – ESCC Councillor

130. MINUTES OF THE PREVIOUS OVERVIEW AND SCRUTINY COMMITTEE

RESOLVED - That the minutes of the meeting held on 19th December 2022 be approved as a true record.

131. DRAFT BUDGET AND CORPORATE PLAN UPDATE CONSULTATION 2023/24

The Transformation and Programmes manager introduced the Corporate Plan and Draft Budget to the committee. A number of questions had already been received from the Committee and would be addressed either at the meeting or as part of the formal consultation response, once this closed on February 3rd.

132. DRAFT BUDGET 2023/24

Councillors reviewed the draft budget proposals and asked a range of questions including:

- A. **Councillor Jobson asked a question regarding Disabled Facilities Grant Reserves?** The Leader of the Council explained a review is taking place and the findings will be made available. It is expected the review will address increased transparency on the process and allocations of grants.

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- B. Councillor Patmore welcomed Stuart Drew the Chair of 1066 Country Marketing to answer questions put by the committee regarding the budget proposal to withdrawal from the group and fund a Hastings-focussed tourism campaign instead. The committee asked questions including: consultation about the proposals, the impact of the proposed reduction, the level of staff employed by 1066, whether the Board had could/had seek sponsorship to replace the gap in funding, what the requirement to be a Board member is, who owns the intellectual property rights. Mr Drew stated that the position with the funding has been unclear for some time, that the withdrawal of Hastings would be significant however it is his belief was the other partners would wish to continue the arrangement. He explained the core staff are employed by HBC with some input from other councils/organisations and volunteers.
- C. **Councillor Patmore asked council officers how much had been spent on setting up and branding 1066 country campaign and what would be affected if we withdraw e.g. intellectual property rights etc.?**
The Managing Director replied that with any withdrawal from an activity or service detailed discussions would be required, and the council will meet all its legal and contractual commitments in doing so.
- D. **Councillor Patmore about the engagement with the White Rock Theatre as their contract is due to end in 2024.** The Managing Director answered that we have alerted them to the Council's financial position and result we cannot and explained that we cannot guarantee we can continue to fund it into the future and have invited discussions on future options.
- E. **Councillor Jobson asked about a communications officer post working on the Town Deal.** The Managing Director explained the post is currently vacant due to a member of staff leaving but the post is still active and funded by the Town Deal.
- F. **Councillor Patmore asked whether the budget from the closing of the tourist information centre would be sufficient to set up a Hastings marketing website?** The Managing Director answered that those detailed discussions would take place about our future offer if Full Council agreed to that proposal.
- G. **Councillor Patmore asked about a commitment to save £1 million over the three years on staff expenditure?** The Managing Director and the Chief Finance officer explained the savings would come from a mixture of staff and services reductions but may also come from increased income generation or external funding. The Council Leader also commented that while no compulsory redundancies would be made in 23/24 his wish was for the council to slim down in 24/25.

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- H. **Councillor Pragnell asked regarding savings being made in Emergency Planning?** The Managing Director explained that the satellite phones have not been used for many years so are not needed
- I. **Councillor Carr asked if reducing staff further is a good idea when all staff are at capacity?** The Managing Director explained the budget must be balanced. It is for the Councillors to agree the budget. The Leader of the Council answered that there are no compulsory redundancies within this budget but there may have to be going forward.
- J. **Councillor Carr asked if there is a list of what is to be sold?** The Leader of the Council answered the Asset Management review has not yet been completed, however there is an appendix F which sets out the disposals programme.
- K. **Councillor Pragnell asked regarding people having ID for the next general election?** The Managing Director explained the government will give the Council an allowance to cover some of these extra costs, but she was concerned about the impact of this on staff capacity. Other Councils who have elections this May will be monitored to find best practice.
- L. **Councillor Hay asked regarding land and property disposal program and how have we come up with a figure regarding sale of ex-council houses?** The Chief Finance officer explained the appendix F will be revised that there are several properties that have been identified.
- M. **Councillor Patmore asked regarding the differences between the level of general reserves between November 2021 and the current budget.**
The Chief Finance officer explained that the forecasts back in 2021 were cautious as we were still in the pandemic, and it was not clear at that time what the impact would be on our income/expenditure and what funding the government would provide local councils.
The Chief Finance officer explained that his recommendation remains that £6m is the minimum level of General Reserves the council should hold. However, due to the housing crisis we are experiencing and its impact on the budget, he is comfortable that the plans put in place to address the deficit will enable the council to balance its budget in future years and rebuild its reserves
- N. **Councillor Patmore asked how the estimated low point figure of £3.4m of general reserves was justified.**
The Chief Finance officer explained the recommendation is still to have the 6m recommended level, but the reality is based on the forecast it will go below that. The target will be to make savings to enable the council to rebuild reserves back to the recommended level.

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- O. **Councillor Webb asked about auditing of the accounts and the external auditor's performance?** The Chief Finance officer explained the external auditors are looking to have the 2020/21 audit complete by March.
- P. **Councillor Foster asked if there are all the Covid funds provided by government have been used?** The Chief Finance Officer explained there is nothing else to draw on.
- Q. **Councillor Carr asked regarding treatment of the Ore Valley Reserve – which is an earmarked reserve** The Council Leader explained the all the reserves will be left as they are until there has been a review.
- R. **Councillor Turner asked if there has been any saving from staff working from home?** The Managing director answered explained that a floor in Muriel Matters House had now been rented out.
- S. **Councillor Jobson what savings were identified but not pursued?** The Leader of the Council explained there had been a proposal considered to stop council funding to festivals. This has been postponed for a year whilst there is a review and discussion with organisers about how festivals are funded and can be sustainable.
- T. **Councillor Patmore asked which saving would have the biggest effect on the community?** The Managing Director explained that in her opinion any cuts that reduce staffing will affect our ability to meet the service requests from the public.
- U. **Councillor Carr asked regarding the cost of the Cornwallis St Hotel and if the flooding has affected this?** The Leader of the Council explained the construction costs for the hotel is out to tender now. The design work may need to be revisited to ensure the impact of flooding that was seen in South Terrace had been sufficiently considered.
- V. **Councillor Patmore asked about an £80k budget for CCTV?** The Managing Director explained the budget is used for licenses and maintenance to enable the police to use the cameras to monitor incidents.
- W. **Councillor Foster asked what the concerns are going forward?** The Chief Finance Officer explained risks look better now than they did, but that there are challenges to achieve the savings set out. The Leader of the Council explained his view is that the Housing Crisis and the Climate emergency are the council's highest priorities and must be tackled collectively

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- X. **Councillor Jobson asked regarding the bus shelters in the Borough?** The Leader of the Council explained that 50% of the bus shelter are owned by the Council and there is no extra funding available than already set out in the budget.

133. DRAFT CORPORATE UPDATE

The committee reviewed the draft corporate plan update and asked a number of questions including:

- A. **Councillor Patmore began by asking if the draft Budget and Corporate plan that is out for consultation and on the Council's website is the one which will be published for Cabinet tomorrow?** The Managing Director confirmed that is correct and because of the need to publish an agenda before the end of the consultation period, the corporate plan and budget are still subject to change.
- C. The committee welcomed point 26 of the plan which highlighted the target to actively call on government to provide funding for local government to help communities made changes to reduce carbon emissions.
- D. **Councillor Foster asked if the flooding last week will impact on the Corporate Plan?** The Leader of the Council explained a review will be taking place and agrees there should be a section in the Corporate Plan regarding the Councils responsibility to respond to emergencies. It was asked if the town deal funding will be affected by the flooding. The Leader explained it is too early to assign blame to anyone at this moment and that the investigations need to be completed before we understand all of the causes and impacts. Councillor Carr asked if there is any costings for the effects of the flooding. The Chief Finance Officer explained the costs have not been fully understood at this time.

Resolved (Unanimously)

1. That the comments of the Budget Overview and Scrutiny Committee on the draft budget and corporate plan update be referred to Budget Cabinet on the 6th February 2023

Reasons

1. To ensure the Overview and Scrutiny Committee's comments can be considered by the Budget Cabinet, prior to recommendations being made to the Full Council.

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(The Chair declared the meeting closed at. 19:40)

Agenda Item 4



Report To: Overview and Scrutiny Committee

Date of Meeting: Wednesday, 29th March 2023

Report Title: Overview and Scrutiny Committee Work Programme (2022/23) Update

Report By: Coral Harding, Continuous Improvement and Democratic Services Officer

Key Decision: N/A

Purpose of Report

To provide an update of progress for the 2022/23 Overview and Scrutiny work programme and proposed follow up actions.

Recommendation(s)

That the committee note the progress of the Overview and Scrutiny work programme for the 2022/23 municipal year and follow up actions.

Reasons for Recommendations

It is the responsibility of members serving on the Overview and Scrutiny committee to set their own work programme for each municipal year and complete the associated actions by the end of year.

Introduction

1. Following the agreement of the work programme at Annual Overview and Scrutiny meeting on 27th July 2022. The committee has since met to provisionally confirm work groups and lines of enquiry.
2. The confirmed work programme can be found in appendix A. These ideas and themes draw on previous Overview and Scrutiny work. The committee have grouped work into 4 themes this year; Finance, Equalities, Living Environment and Follow up 2021
3. The committee work on the work programme was paused briefly in January as they participated in the consultation for the draft budget and corporate plan.

Overview and Scrutiny work programme 2022/23

4. The committee has decided to pursue 4 themes this year;
5. They have prioritised 2 reviews within each theme to begin with and hope to explore other areas identified within the municipal year.
6. The work programme will use a combination of reviews and updates. It is also accepted that some of the information they require will be obtained from the quarterly review meetings.
7. The committee wanted a 'Meet the Leader' session with Council Leadership. This session occurred successfully on 17th October 2022.
8. Appendix A sets out the proposed O&S work programme for the year ahead breaking down the proposed phases of each theme over the course of the year.
9. The bulk of the investigative work has been completed through Quarter 2 and 3. Any recommendations from this work will be reported in Quarter 4. These recommendations will go to Cabinet or Full Council depending on relevance.
10. The committee has been discussing potential new items for next years work programme. They believe Finance and Living Environment should continue but would like to include Health as well. The Equalities work group would continue to meet.

Finance Theme

11. The Overview and Scrutiny committee are concerned by the large deficit the council faces this year which is now currently estimated at £3.36 million for 2022/23. Overview and Scrutiny committee are keen to help support efforts to lessen the impact of the deficit.
12. The work programme is focussing two areas; the disposal of council assets review & project prioritisation and spend review.
13. These reviews have been led by Councillor Patmore. Councillors Carr, Hay and Pragnell have been part of the review group and helping with investigations.
14. Councillors have been continuing their enquiries and building on previous work concerning the councils' finances and asset disposals.

15. Members of the review group participated in a session regarding the Housing Acquisitions proposals in January.
16. Senior Officers answered questions concerning the proposals. Councillors raised concerns about the level of costs associated with Homelessness and how this proposal would help with this.
17. After having their questions answered Councillors were satisfied that the Housing Acquisitions proposal would be of benefit to the public and help with the current housing and homelessness crisis.
18. Councillors have also been monitoring the councils finances and interjecting where appropriate.

Equalities theme

19. The Overview and Scrutiny committee wanted to continue previous work from last years work programme. This included reviewing the park safety works and gathering views of local people.
20. Councillor Carr will lead this review. Councillors Arthur and Foster be part of this review group.
21. The review lead has requested an update on the ongoing park safety works and the previous work on the equalities charter.
22. An update on the Parks Safety works was given in December 2022. Installation of safety features such as CCTV and lighting is nearing completion.
23. They would like to review and have requested an update on how the organisation meets its statutory obligations under equalities legislation. The review is also looking at how the monitoring of levels of accessibility & considerations in providing public services for a diverse population.
24. The motion to Full Council that asked to look at setting up of an equality working group. The first meeting of this occurred in January.
25. The meeting was well attended, and it was agreed that Councillor Carr will Chair the working group and Councillor Arthur will be Vice Chair of the group.
26. The equalities working group will meet every 2 months. Councillors attending this meeting have identified the following actions.
 - Internal organisational surveys to identify equality needs.
 - Ward Councillors to identify groups in wards for possible consultation
 - Review of other local authority's equalities charter
 - Reviewing with the LSP about the effectiveness of their current equalities charter.
27. The equalities working group will also review the completed census data to help identify residents and there needs.

Living Environment theme

28. Overview and Scrutiny noted residents' concerns in relation to their living environment. These included issues such as dog waste, potholes, and sea water quality.
29. Councillor Jobson will lead this review. Councillors Carr, Foster and Roberts will be part of this review group.
30. The committee originally wanted to prioritise looking at the councils' provisions for waste, recycling, and street cleansing. They are going to look at how residents are using My Hastings online reporting service.
31. The My Hastings review has been investigated and had found that this area of reporting had been underused by comparison to other website areas. The committee are keen to find better ways to promote this service.
32. The committee have been concerned about the recent floods and the impact on local residents and businesses. They are pleased to see that the corporate plan has been updated with a section to address this.
33. The committee are keen to see the results of the East Sussex County Councils independent review of the floods. Pending the result of this they review the data at a follow up meeting.
34. Lead Councillors and Officers continue to meet with Southern Water to find solutions to resolve the situation.
35. The committee would like to explore to see if a 'Keeping it Natural' campaign could be developed. The focus of the campaign is to prevent people disposing of wet wipes and plastic waste in toilets. The campaign would encourage people to only dispose of natural waste instead.
36. The committee would like to work with housing providers as residents have been raising ongoing issues relating to noise and waste.
37. The committee would like to see improvements to encourage and use greener travel modes, walking, cycling, wheeling, but there are not safe routes, such as crossing busy roads, therefore identifying these must be relayed back to relevant parties.
38. The committee would also like to see the strategy for the clean up after major festivals following the reduction in staffing to the councils street cleansing service.

Follow up theme

39. The previous year's Overview and Scrutiny work programme was not completed in full by the committee, but they would like to continue and monitor progress from previous commitments.
40. This work was put on hold for this quarter as the committee felt it was more important to focus on other parts of their work programme.
41. They will be looking at how the previous year's motions review recommendations have been implemented. They would like to review the progress on the requested constitutional reform that would see a 6 monthly report to Full council showing how motions had been implemented. They would also like to see how motions have been implemented in the last 6 months.

42. They also would like when the opportunity arises to meet with Sea Change to discuss their achievements and future plans in the town. They are keen to learn about the progress and activity with regards to the town's economic growth and regeneration ambitions.
43. They will be looking at appropriate timings for this meeting and scoping lines of enquiry.
44. This review will lead by Councillor Patmore.

Action	Key milestone	Due date (provisional)	Responsible
Overview and Scrutiny to agree their work programme actions	Work programme and actions agreed	29 th March 2023	Overview and Scrutiny committee

Wards Affected

Policy Implications

Reading Ease Score:48.1

Have you used relevant project tools?: N/A

Please identify if this report contains any implications for the following:

Equalities and Community Cohesiveness	Y
Crime and Fear of Crime (Section 17)	Y
Risk Management	Y
Environmental Issues & Climate Change	Y
Economic/Financial Implications	Y
Human Rights Act	Y
Organisational Consequences	Y
Local People's Views	Y
Anti-Poverty	Y
Legal	Y

Additional Information

Appendix A- Overview and Scrutiny Work Programme 2022/23

Officer to Contact

Officer: Coral Harding

Email: Charding@hastings.gov.uk

Tel: 01424 451484

Agenda Item 5



Report To:	Overview and Scrutiny
Date of Meeting(s):	29th March 2023
Report Title:	Performance Monitoring Quarter 3 2022/23
Report By:	Stephen Dodson – Head of Strategic Programmes
Key Decision:	N/A
Classification:	Open

Purpose of Report

To provide a summary of performance for Quarter 3 (Oct – Dec) 2022/23

Recommendation(s)

1. That the Overview and Scrutiny Committee review performance for Quarter 3 (Oct-Dec) 2022/23
2. To note that the report provides performance information one quarter behind actual quarters.
3. That staff be thanked for their hard work and achievements to date.

Reasons for Recommendations

1. To assist the council to undertake performance and financial monitoring arrangements.
2. To ensure that senior management, officers, and Portfolio Holders (Lead Cllrs) have ownership of performance of the service areas under their responsibility.
3. That O&S and the public can review performance and highlight both achievements and areas of concern.
4. That due to committee cycles the data provided to O&S is for Q3 but Q4 has now almost complete therefore some data may not represent the up-to-date information on performance.

Introduction

1. The Council updated its four year [corporate plan \(2020/24\)](#) in February 2022. This update took into account new or changed activities brought about as a result of the pandemic.
2. This report sets out a summary of council performance for Quarter 3 (Oct – Dec 2022) however it should be noted that due to committee cycles the information provided will be presented to O&S almost at the end of Q4. Therefore, some data may not represent the most up-to-date information on performance.
3. Performance reporting and updates continue to be reported in a Dashboard format and the intention remains to build and improve the performance reporting including financial information from Quarter 1 23/24 following reassessed performance indicators, following the Corporate Plan update for 23/24.

Performance reporting

1. Performance measures and targets are set out by service area at the link below in dashboard format.

PUBLIC DASHBOARD Q3 2022/23 Will go live 22nd March 23

<https://www.hastings.gov.uk/my-council/performance/>

2. On the dashboard, a snapshot of overall performance per quarter is given before presenting performance by each service area in bar charts.
3. A RAG rating is used to determine progress where Green reflects performance on track, and Red and Amber are 'exceptions' – will not (Red) or might not (Amber) meet expected performance.
4. When you click on Red, Amber or Green in the bar charts you will then be given further detail on the associated key activities or PIs from within that service area.
5. Where performance is Red or Amber (an exception) an explanation should be provided outlining why expected performance is not being met.
6. In line with the request from the Overview and Scrutiny committee to report by exception, comments would be welcome on Green, Amber, Red
7. Where the target is a Performance Indicator (PI) you will be able to view a target where set.
8. At the top of the Dashboard there is a link that will show all service area performance exceptions with a Red or Amber status at quarter one.

Options

9. No alternative options were considered. Regular performance monitoring is required to ensure the Overview and Scrutiny Committee can undertake its scrutiny function as set out in the Constitution.

Timetable of Next Steps

10. Please include a list of key actions and the scheduled dates for these:

Action	Key milestone	Due date (provisional)	Responsible
Record and collate views of O and S on performance	Minutes and associated actions drafted and approved.	31 March 2023	Committee Administrator
Coordinating feedback on questions, queries & issues raised but not addressed at this meeting	O and S Chair approval that issues raised were addressed.	TBD	Democratic Services Officers

Wards Affected

Policy Implications

Reading Ease Score:

Please identify if this report contains any implications for the following:

Equalities and Community Cohesiveness	Y
Crime and Fear of Crime (Section 17)	Y
Risk Management	Y
Environmental Issues & Climate Change	Y
Economic/Financial Implications	Y
Human Rights Act	Y
Organisational Consequences	Y
Local People's Views	Y
Anti-Poverty	Y
Legal	Y

Additional Information

See links in the main body of the report.

Officer to Contact Officer: Stephen Dodson

Email: Sdodson@hastings.gov.uk Tel: 01424 783326

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Agenda Item 6



Report to: Overview and Scrutiny Committee

Date of Meeting: 29 March 2023

Report Title: Financial Monitoring Report for 2022/23 – to end of December 2022 (Period 9)

Report By: Simon Jones
Deputy Chief Finance Officer

Purpose of Report

To provide a summary of the forecast outturn position for services at the end of December 2022 (excluding recharges).

Recommendation(s)

To note the contents of the report, and the actions within the conclusion and management action section.

Reasons for Recommendations

To assist the Council in understanding the financial position and particularly areas of over and under spend. Early indications of emerging overspends can allow management action to be targeted to those areas. This monitoring assists in identifying areas for review in the production of the 2023/24 budget.

Background

1. As part of the process of continuous improvement, and to provide more comprehensive financial monitoring, the format of the budget monitoring report has now been revised to not only include the monitoring of direct service expenditure but to also include details on debt repayment (Interest and MRP). Capital budgets are also monitored.
2. Further developments are planned for 2023/24 including monitoring and reporting of performance against Treasury Management Prudential indicators on a quarterly basis as required by the revised Prudential Code.
3. In February 2022 the Council agreed a revenue budget for 2022/23 with total expenditure of £16,852,538 funded by government grants, Council Tax, Business Rates and contributions from reserves.
4. The table below shows the forecast outturn position at the end of December 2022 (Period 9).

Table 1: Forecast Revenue Outturn Position

December 2022 Forecast	2022/23 Original Budget £	2022/23 Forecast Outturn £	2022/23 Forecast Variance £
Directorates			
Corporate Resources	2,818,610	3,245,341	426,731
Operational Services	10,412,970	12,986,707	2,573,737
Direct Service Expenditure	13,231,580	16,232,048	3,000,468
Contingency Provision (incl. R&R Reserve)	300,000	0	(300,000)
Total Service Expenditure	13,531,580	16,232,048	2,700,468
Provision for the Repayment of Principal (MRP)	1,741,200	1,707,046	(34,154)
Net Interest (Earnings) / Payments	1,579,758	985,062	(594,696)
Debt Repayment Costs	3,320,958	2,692,108	(628,850)
Total Expenditure	16,852,538	18,924,156	2,071,618

5. As can be seen from the table above Total Expenditure is forecast to be £2,071,618 over budget at year end. This is an increase of £663,336 on the position reported at the end of Quarter 2 (end of September).
6. The overspend of £3,000,468 on Direct Service Expenditure is offset in part by savings on contingency, MRP and Net Interest payments. Further details on the different elements are given below.

Direct Service Expenditure

7. The 2022/23 Direct Service Expenditure budget agreed by Council was £13,231,580. These figures exclude the contingency budget (£300,000) which is held separately and recharges.
8. Table 2 below details the current forecast outturn position for Direct service Expenditure.

Table 2: Revenue Direct Service Expenditure Position

Directorate	2022/23 Original Budget	2022/23 Forecast Outturn	Variance	Trf to / (Use) of Reserves	2022/23 Estimated Outturn Variance
	£	£	£	£	£
Corporate Resources	2,818,610	3,322,413	503,803	(77,072)	426,731
Operational Services	10,412,970	13,895,264	3,482,294	(908,557)	2,573,737
Total	13,231,580	17,217,677	3,986,097	(985,629)	3,000,468

9. As part of the annual budget setting process a thorough and detailed analysis of the current year's budget is undertaken. This is then used to inform the future years budget. Previously, as a result of this work the original budget was then revised in line with current and latest available information and forecasts. We are however not proposing producing a revised budget going forward and will be monitoring and reporting throughout the year based on the original budget.
10. Appendix 1 provides a more detailed analysis of each directorate, and this report seeks to provide further narrative on the main variations identified.
11. At the time of writing this report the country and economy is still recovering from the impact of the Covid-19 pandemic and the borough of Hastings is no different. Coupled with this inflation, and in particular energy and salary growth, is now having a substantial impact on the Council's budgets and will lead to significant unavoidable additional expenditure which will need to be offset by savings from elsewhere within the budget or more likely the use of our limited reserves.
12. The figures and estimates contained in this report were produced based on the latest available information, and as such could potentially be subject to further change.
13. The salary costs in the report include the agreed 2022/23 pay increase of £1,925 per Full Time Equivalent (FTE). The salaries budget for 2022/23 had assumed an increase of 1% at a cost of £119k. The agreed pay offer will cost the Council £750k. As only £119k was budgeted for this represents an unbudgeted overspend of £631k. The impact of this increase is offset to some extent by vacancies that have occurred and the current recruitment freeze.

Corporate Resources

14. The service shows a forecast overspend of £426,731 after transfers from reserves.
15. Revenues and Benefits are showing an overspend of £213,360 due to a delay in the planned restructure of the service. This has led to the continuation of the temporary staffing structure and reliance on additional agency members of staff longer than anticipated, coupled with additional demand placed on the team to deal with extra grant schemes throughout the financial year. A full restructure is currently in process and will be concluded in the next financial year.
16. Corporate Expenses is showing £15,000 additional spend on software due to the need to continue with our current service provider in order to take payments over the counter and telephone.
17. Properties and Estates are showing an overspend of £54,400. An overspend of £50,000 is forecast on the repairs budget in order to cover additional works identified. These include repairs to walls at Jackson Hall, Cinque Ports Way, Summerfields Walled Garden and repairs required at Cornwallis Street and the fire doors at Bank Buildings. Insurance excess of £7,200 has been paid. A Small variance of (£2,800) additional income is expected in rental income. The rest of the cost centre is made up of various smaller overs and unders.
18. Finance Other Expenditure and Income is showing an additional (£43,100) due to recovery from an insurance claim paid out in 2021/22.
19. Corporate Management Costs is showing an overspend of £89,400 mainly due to consultancy work undertaken by the Councils Treasury Advisors to perform a review on the current method of calculating Minimum Revenue Provision (MRP) payments and to provide suggested alternative methods. This review has potentially identified in year savings of approximately £787k which have not yet been added to the monitoring pending review and approval for the changes from Full Council. If agreed the savings would show under the "Provision for the Repayment of Principal (MRP)" line in the monitoring.
20. Corporate Policy and Partnerships is showing an underspend of (£20,670) due to salary savings on the Continuous Improvement and Democratic Services Manager post. These savings are being used to fund a Transformation Officer post in the Transformation Team (£31,600). Pay award increases of £10,200 are also showing here.
21. The Transformation Team is showing a £51,430 overspend on salaries as it is using the salary savings mentioned above in Corporate Policy and Partnerships to fund a Transformation Officer post £26,700. Pay award increases of £5,000 and regrade of post of £21,500 are also showing here.
22. The Contact Centre is forecasting an overspend of £18,050, there is an increase of £39,000 for pay awards with (£22,560) identified as savings due to salary slippage on vacant posts.

23. Decorative lighting is showing an overspend of £31,940. Project Costs of £44,280 for the Sticks of Rock project in the Decorative Lighting budget are to be carried forward from 2021/22 and financed from reserves. Works are dependent on ESCC as decorative lights are replaced once ESCC has replaced the whole lamppost. Electricity price increases have meant an increase required of £32,000 in the utilities budget.
24. The remaining balance is made up from various other variances which are shown in Appendix 1.

Operational Services

Environmental Health

25. The service is forecasting an underspend of £17,499 against the 2022/23 original budget.
26. Environmental Management and Admin is forecasting an underspend of £18,968. There are salary savings of (£42,000) from the Senior Management restructure but also an increase of £24,000 expected for the pay award. Additional savings of £1,000 have been identified on travel for 2022/23 only, 2023/24 under review.
27. The remaining balance is made up from various other variances which are shown in Appendix 1.

Parking Services

28. The Parking Service is showing a shortfall of £213,910 against the 2022/23 original budget.
29. The parking income is currently forecasting reduced income of £186,000 mainly due to lower fee income received at the sport centre car parks £50,000, the closing of Cornwallis car park £70,000 and a reduction in season ticket sales £75,000
30. There is also an increase of £23,000 for the pay award largely offset by (£25,700) in salary slippage for the vacant warden posts which are anticipated to be filled from January. The Fixed Penalty Notices income is showing reduced income of £18,000 due to the lapse in legislation regarding dog related fines. The remaining balance is made up from various other variances.

Waste

31. The service is showing an underspend of (£101,221).
32. The DSO service is showing a saving of (£53,087), this is due to salary slippage and staff turnover, we are currently still in need of filling 3 posts.
33. Greenwaste is showing increased income of (£50,000) due to a larger customer base.

34. The Refuse Collection budget is showing an overspend of £22,000 due to changes in indexation, budgeted at 5% but came in at 5.89%.
35. The Public Convenience budget is showing an underspend of (£29,300) due to the new contractor coming in at a lower rate.
36. The remaining balance is made up from other variances minor variances which are shown in Appendix 1.

Amenities

37. The service is showing additional spend of £112,118 against the 2022/23 budget once carry forwards and transfers from reserves are taken into account.
38. The Open Space Management Team is showing savings of (£12,022). The Parks and Open Spaces Manager reducing from 5 days to 3 days per week is showing a saving of (£23,100). An increase for the pay award of £12,900 is also here.
39. The Cemetery & Crematorium budget is forecasting additional spend of £77,151. Reserve funded stone works to the Chapel of £20,000 have been carried forward from 2021/22. Large increases in gas costs means an additional budget of £93,000 is required. An additional cost of £20,400 is here for the pay award. The Grounds Maintenance indexation for November to March means an additional £5,000 costs. Repairs have also incurred additional spend of £10,000 for replacement of monitoring software on the cremators. Fee income is currently above the profiled budget, an additional (£50,000) has been added to the 2022/23 forecast.
40. Arboriculture is forecast to be £21,589 overspent. There are additional health and safety works required for Ash Dieback this year of £20,000. This is in addition to the £15,250 carry forward required to deal with a backlog of work following damages from the storms in February and March 22. The other variance on this cost centre is the pay award.
41. Parks and Gardens is showing an overspend of £27,870. Additional spend of £220,070 is funded from reserves. This is £50,000 for procurement costs regarding the new contract and £170,070 on the Repairs and Renewals (R&R) reserve for items unfinished in 2021/22 the main ones being Cliff works £43,000, Gensing Gardens Wall £60,000 and Roof Replacement at Bexhill Road Sports Pavilion £34,000. The other R&R items are mainly Health and Safety related. The Grounds Maintenance indexation for November to March means an additional £10,000 costs here. Rents are anticipating a shortfall of £12,000 due to an adjustment for the West Hill Café for dilapidations.
42. Hastings Country Park is forecast to be on budget once reserve movements are taken into account. There are £55,100 of Repairs and Renewals Reserve items from 2021/22 where the works have slipped into 2022/23. The main items being carried forward are Coastguard Lane resurfacing £23,000, Country Park Paths £25,000 and clearance of historic waste at the yard £6,000.

Marketing and Major Projects

43. The service is showing an overspend of £700.
44. Midsummer Fish Festival is overspent by £9,974, there was reduced footfall this year caused by train strikes and adverse weather.
45. Filming has seen an increase in activities (£9,153).

Regeneration

46. The service is showing an underspend variance of (£119,307).
47. Regeneration Activity is showing an underspend of (£14,360), staff member has moved to Towns Fund project
48. Planning Policy is currently showing an underspend of (£36,146) due to a Technician vacancy and the Senior Planner being on Maternity Leave and not forecast at full pay until later in the year.
49. Local Plan is showing an overspend of £12,918 - Housing & Economic Development Needs Assessment (HEDNA) cost more than budgeted and External Resource was brought in to cover the staff positions left vacant from note above.
50. Cultural Activities are showing an underspend of (£17,990) due to a vacant post for Arts & Cultural Regeneration Officer.
51. External Funding Initiatives is showing an underspend of (£9,121) due to a vacant position.
52. Renewable Energy Solutions has an underspend of (£58,274) due to vacancies.
53. The remaining balance is made up from various other minor under and overspends which can be found in Appendix 1.

Leisure

54. The service is showing an overspend of £31,703 which is due to agreed reduction in rent for Bowls and leisure management fee not requested. Due to the lasting impact of Covid-19 and the large increase in energy costs faced by Freedom Leisure the council has chosen to waive the £30,000 leisure management fee due for 2022/23 to help support Freedom Leisure. The Council is looking at installing PV arrays at Summerfields Leisure Centre to reduce the energy costs faced by Freedom Leisure.

Resort Services

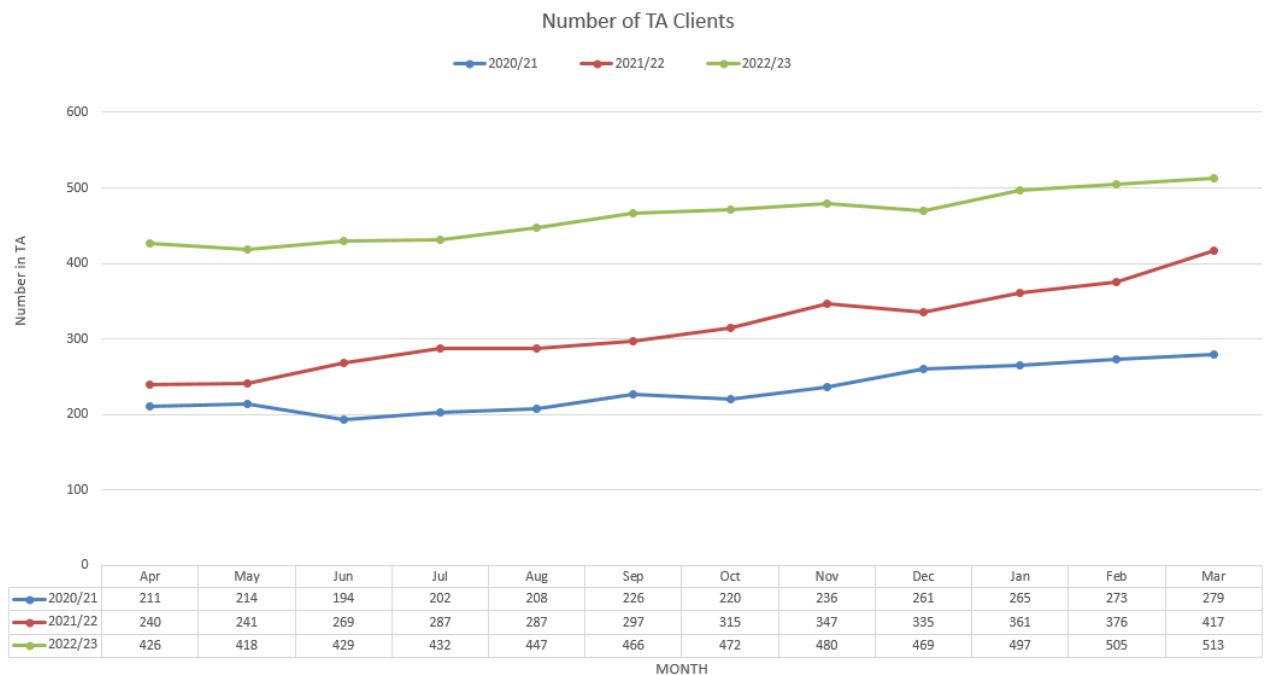
55. The service is showing an underspend of (£83,100).
56. Cliff Railways is showing an underspend of (£67,215). Income to date is more than budgeted, however there are expected repairs that need carrying out on the East

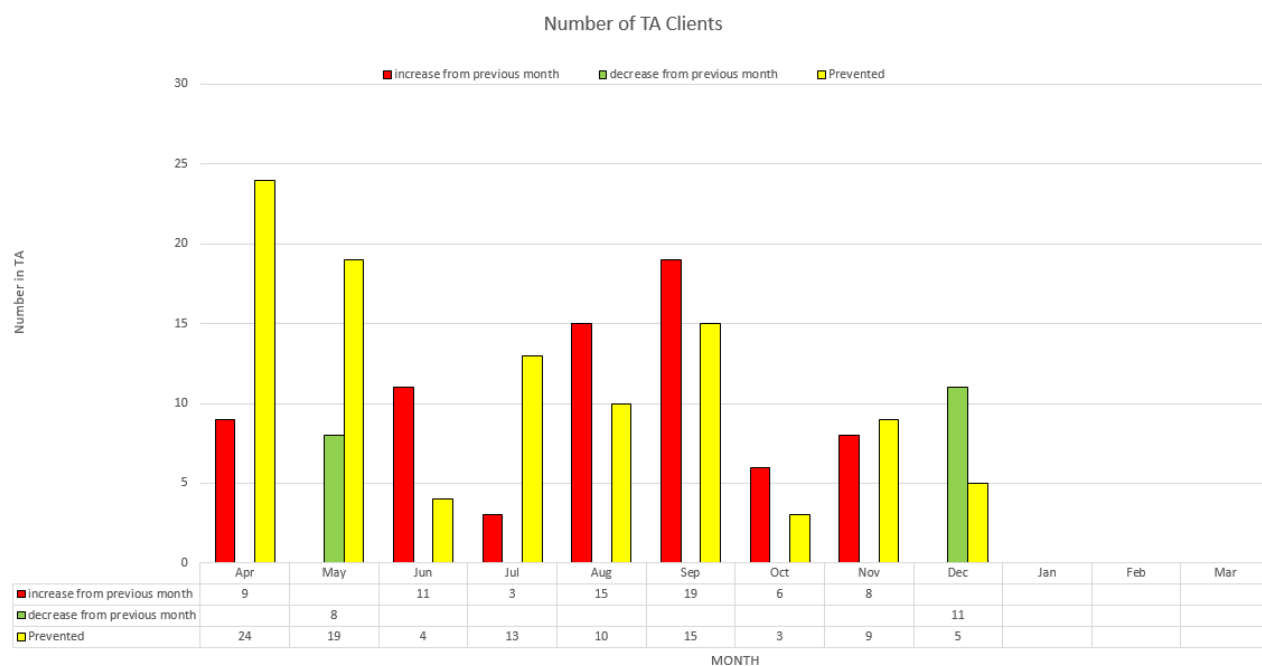
lift later in the year. It is expected that the additional income will cover the period of inactivity.

- 57. The Museum is currently showing an underspend of (£19,824), staffing restructure has taken place, this figure may change once the impact of this change is fully known.
- 58. The remaining balance is made up from various other minor under and overspends which can be found in Appendix 1.

Housing and Built Environment

- 59. The service is showing an overspend of £2.537m against the 2022/23 budget.
- 60. The pay award is now showing overspends in the following areas.
 - Housing Management & Admin (£15k) also Part funded Agency Project worker employed to year end (£15k)
 - Housing Renewal (£17k)
- 61. The Homelessness budget is forecasting an overspend of £2,030,908. This is due to the rising costs of temporary housing coupled with the number of clients presenting as homeless increasing.
- 62. The first graph below demonstrates the growth in the number of Temporary Accommodation clients over the current year and past two years. Estimating an increase of 8 clients per month until the end of the year. The second graph shows successful preventions from entering Temporary Accommodation and the increase/ decrease from the previous month figure.





63. Planning Management & Admin is showing a underspend of (£24,640), this is mainly due to a one-off receipt of £20k for street name and numbering.
64. Development Management is showing an overspend of £323,744. Two additional staff were agreed by CMG (£53k). Agency staff are being used to cover vacant posts (£90k). Income may be under achieved by £147k, this may change if applications are received for major developments.
65. Dangerous Structures work at Battle Road was expected to cost £522,500 to be funded from the General Reserve. £60k was remaining at the end of 2021/22 and requested to be carry forward. With this taken into account there is an adverse variance of £196,205 forecast. Given the potential impact on individuals safety and therefore the Councils obligations, the Council may incur further expenditure in this area this financial year.
66. The remaining balance is made up from various other minor variances which are shown in Appendix 1.

Debt Repayment Costs

67. Table 3 below shows the debt repayment costs position. A underspend of £628,850 is forecasts at year end. This is made up of a number of items which are discussed below.

Table 3: Debt Repayment Costs Position

Net Interest (Earnings) / Payments	Original Budget 2022/23	Forecast	
		Outturn at P9 (December)	Forecast Year End Variance
Gross Interest Payable	2,137,124	1,847,184	(289,940)
Gross Interest Received	(503,366)	(808,372)	(305,006)
Net Investment Properties Income	(64,000)	(64,000)	0
Fees	10,000	10,250	250
Net Interest (Earnings) / Payments	1,579,758	985,062	(594,696)
Provision for the Repayment of Principal (MRP)	1,741,200	1,707,046	(34,154)
Total Debt Repayment Costs	3,320,958	2,692,108	(628,850)

Gross Interest Payable

68. The Council currently has 22 separate loans with the Public Works Loan Board (PWLB). These loans are a combination of maturity and annuity loans and are all at fixed rates, so the council is protected from any rises in interest rates.
69. When setting the budget for 2022/23 a certain amount of borrow was assumed to fund the capital programme. Due to delays from Covid-19 and changes to plans the Council borrowed less than anticipated. This has resulted in a forecast underspend of £289,940 on expenditure on interest repayments.

Gross Interest Receivable

70. The Council currently has c£30m in investments. At the time of setting the budget interest rates were low and forecast investment returns were minimal. Since the budget was set in February 2022 the Bank of England base rate has increased from 0.5% to 3.5% (as at 15th December 2022) and further increases are forecast. These increases in rates, and hence investment returns, have led to a forecast additional £305,006 in income.

Net Investment Properties Income

71. The Council has a few properties categorised as investment properties. These do not include the various industrial units and retail parks that the Council owns which are categorised as operational assets. The net income (i.e. income after all costs have been deducted) from Investment properties is forecast to be £64,000 which is on budget with no variance.

Fees

72. The £10,250 expenditure on fees is in relation to the fees we pay our treasury management advisors for the advice they give us. This includes guidance on investment and borrowing strategies, interest rate forecasts, counter party risk analysis and many other technically complex areas. A minor variance of £250 is anticipated.

Provision for the Repayment of Principle (MRP)

73. The Council is required to make a Minimum Revenue Provision (MRP) payment in respect of its borrowing – to ensure debt is repaid over an appropriate period.
74. As the actual level of borrowing was less than forecast there has been a savings of £34,154 on the MRP payments that need to be made for 2022/23.
75. As identified earlier in the report the Council has engaged its treasury management advisors to undertake a review for our MRP policy. The review has now been concluded and a new method of calculating MRP has been identified which is not only considered more prudent, fairer to taxpayers and inline with suggested practice from CIPFA but also produces savings in the early years of adoption. It is anticipated that in year savings of £787k can be achieved for 2022/23. Changes to the MRP policy need to be agreed by Full Council and as such the savings identified have not currently been built into the budget monitoring pending approval by Full Council.

Capital Programme

76. The adjusted Capital Budget for 2022/23 is £18,080,000 once carry forwards and budget revisions amounting to (£3,666,000) have been allowed for.
77. As Table 4 below shows, the spend to the end of December is £7.374m with the year end forecast outturn expected to be underspent by £1.081m. Further details are included in Appendix 2.

Table 4: Capital Programme (Gross expenditure)

Directorate	Original Budget 2022/23	Carry forwards & adjustments	Adjusted Budget	Spend to End December 2022	Forecast Outturn	Forecast Variance to Adjusted Budget
	£'000	£'000	£'000	£'000	£'000	£'000
Operational Services	9,457	1,357	10,814	4,062	12,577	1,763
Corporate Resources	12,289	(5,023)	7,266	3,312	4,422	(2,844)
Total	21,746	(3,666)	18,080	7,374	16,999	(1,081)

78. The capital programme is forecasting to underspend by £1.081m. The main underspends are discussed below:
- Disabled Facilities Grant (£250k underspend forecast). This is a demand led service and if fully financed by government grant. Any underspend will be transfer to the DFG earmarked reserve for use in future years where demand is greater than that years grant allocation.

- Empty Homes Strategy (£50k underspend forecast). Expenditure is not likely in this financial year, but the budget will need to be carried forward to the following year.
- Restoration of Pelham Crescent and Arcade (£137k underspend). No expenditure is forecast this year so the budget will be unspent.
- Buckshole and Shornden Reservoirs Statutory Protection Works (overspend of £119k forecast)
- Towns Fund Projects (£2,029m overspend) No budget exists for the projects. At this stage all expenditure is grant funded.
- RSI Mobile Health Unit (£44k overspend forecast). No budget exists for this project. Expenditure is fully funded from Rough Sleeper Initiative funds.
- Conversion of 12/13 York Buildings (£74k underspend). Not all of the unspent budget carried forward from the previous year was required to finish the conversion works.
- Harold Place Restaurant Development (£2.77m underspend forecast). This project has been aborted.

Conclusion and Management Action

79. The revenue forecast outturn is that an additional £2.072m will be spent compared to the original budget this financial year. All service managers, but in particular those predicting a year end overspend have been asked to identify savings to offset the variances where possible. If offsetting savings cannot be found, then reserves will need to be used to balance the budget.
80. The rise of inflation, particularly in relation to energy costs, causes concern for the Council and is likely to have a significant impact on the year end position. The full impact on the year is uncertain and we will need to continue to monitor budgets closely and identify offsetting savings and further possible cost reductions to mitigate the effect.
81. Weekly meetings between members and officers are occurring to identify ways to reduce expenditure in the current year and future year budgets.
82. If it wasn't for the forecast overspend on Homelessness (£2.031m) the council would be broadly on budget with just a small overspend of £41k forecast for the year. The Council has setup the Homelessness Taskforce to cross departmental boundaries and identify and implement solutions to reducing the spiralling costs. This is recognised as a key corporate objective and work continues at pace.
83. At this stage Capital is forecasting to be underspent by £1.081m at year end. There is a high risk for further potential delays and variations in the year given the current climate and inflation increasing costs. Any slippage will be reflected in the Capital Programme Budget as part of the 2023/24 Budget setting process. Slippage on the capital programme could result in lower interest and MRP charges in 2022/23.

84. The further use of any reserves to balance the budget prejudices the potential to use reserves to fund future expenditure and would necessitate greater cuts to services and staff in the next financial year to achieve a balanced budget and restore reserves to minimum recommended levels.
85. Budgets will continue to be closely monitored with mitigating action taken to offset any overspends identified where possible.

Timetable of Next Steps

1. Please include a list of key actions and the scheduled dates for these:

Action	Key milestone	Due date (provisional)	Responsible
Continued quarterly monitoring	Each financial quarter	Relevant CAP meetings	Deputy Chief Finance Officer
Further review of 2022/23 under and over spends and setting revised budget.	2023/24 budget	February 2023	Chief Finance Officer / Deputy Chief Finance Officer

Wards Affected

None

Implications

Please identify if this report contains any implications for the following:

Equalities and Community Cohesiveness	No
Crime and Fear of Crime (Section 17)	No
Risk Management	Yes
Environmental Issues	No
Economic/Financial Implications	Yes
Human Rights Act	No
Organisational Consequences	Yes
Local People's Views	No
Anti-Poverty	No

Additional Information

Appendix 1 Operational Services and Corporate Resources – Revenue Summary Q3
 Appendix 2 Operational Services and Corporate Resources – Capital Summary Q3

Officer to Contact

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GENERAL FUND REVENUE MONITORING

General Fund Activities	Cost Centre	Original Budget excl. Recharges £'s	Actuals £'s	Full year net Forecast excl. Recharges £'s	Total Full year Variance excl. Recharges (Original) £'s	Transfer to / from reserves including carry forwards	Total Full year Variance on General Fund £'s
Estates Services	20104	244,090	183,711	251,700	7,610		7,610
Managing Director	20101	201,400	150,208	203,815	2,415		2,415
Internal Audit Services	20107	188,600	151,387	195,100	6,500		6,500
Accountancy & Exchequer Services	20109	863,930	624,758	850,500	(13,430)		(13,430)
Revenues and Benefits Service	20110	1,391,690	1,321,570	1,605,050	213,360		213,360
Fraud Joint Working Initiative	20108	2,300	0	2,300	0		0
Corporate Expenses	20120	444,700	751,254	459,700	15,000		15,000
Employment Areas	20130	(409,020)	(411,647)	(410,200)	(1,180)		(1,180)
Unit Factories	20131	(1,616,870)	(1,636,728)	(1,621,650)	(4,780)		(4,780)
Properties & Estates	20132	(3,380,830)	(3,358,716)	(3,326,390)	54,440		54,440
St.Mary-in-the-Castle	20133	11,820	9,910	11,820	0		0
Housing Benefit Payments	20126	(116,590)	0	(116,590)	0		0
Fin.Serv.-Other Expend.& Income	20135	419,220	(1,510)	376,100	(43,120)		(43,120)
Corporate Management Costs	20124	126,200	87,974	215,600	89,400		89,400
Corp. Man. Non-distributed Costs	20125	653,600	369,970	635,000	(18,600)		(18,600)
Tax Collection Costs	20129	(244,170)	(27,518)	(244,170)	0		0
Personnel and Business Support	20111	489,420	331,047	479,450	(9,970)		(9,970)
Corporate Policy and Partnerships	20102	187,310	124,615	166,640	(20,670)		(20,670)
Democratic Services	20103	142,720	104,350	148,900	6,180		6,180
Legal Services	20106	465,710	324,463	460,900	(4,810)		(4,810)
Transformation Team	20115	115,370	99,470	166,800	51,430		51,430
Corporate POD Expenses	20112	124,520	94,419	128,200	3,680		3,680
Admin.Bldgs.-Town Hall	20116	25,630	(28,120)	42,540	16,910	(3,500)	13,410

GENERAL FUND REVENUE MONITORING

General Fund Activities	Cost Centre	Original Budget excl. Recharges £'s	Actuals £'s	Full year net Forecast excl. Recharges £'s	Total Full year Variance excl. Recharges (Original) £'s	Transfer to / from reserves including carry forwards	Total Full year Variance on General Fund £'s
Admin.Bldgs.- Murial Matters House	20117	251,330	39,050	250,620	(710)	(20,000)	(20,710)
Admin.Bldgs.-General Expenses	20118	56,000	32,121	56,000	0		0
Registration Of Electors	20136	76,430	88,816	76,728	298		298
Cost Of Democratic Processes	20138	382,060	300,951	399,200	17,140		17,140
Borough Council Election Expenses	20139	75,000	73,459	75,000	0		0
Contact Centre	20113	528,250	409,474	546,300	18,050		18,050
Building Surveyors	20105	143,730	111,819	150,800	7,070		7,070
Shelters and Seats (Highway)	20148	39,730	33,766	48,930	9,200	(9,292)	(92)
Naming and Numbering Streets	20149	10,320	3,877	10,320	0		0
Decorative Lighting	20150	77,580	110,313	153,800	76,220	(44,280)	31,940
DCE-Information Technology Division	20121	540,850	410,330	557,730	16,880		16,880
IT Reseve Expenditure	20122	214,000	86,687	214,000	0		0
Land & Property Systems-GIS	20123	29,540	44,197	29,500	(40)		(40)
Communications and Design	20324	121,270	96,694	130,600	9,330		9,330
Foreshore Trust	Various	(58,230)	(58,230)	(58,230)	0		0
Directorate Total		2,818,610	1,224,874	3,322,413	503,803	(77,072)	426,731

GENERAL FUND REVENUE MONITORING

General Fund Activities	Cost Centre	2022/23 Original Budget excl. Recharges	Actuals	2022/23 Full year net Forecast excl. Recharges	2022/23 Total Full year Variance excl. Recharges	Transfer to / from reserves including carry forwards	2022/23 Total Full year Variance on General Fund
Environment Management & admin	20169	617,990	413,328	679,382	61,392	(80,360)	(18,968)
Food Safety	20276	18,970	8,294	26,120	7,150	(8,000)	(850)
Health & Safety Enforcement	20277	(2,160)	323	(1,100)	1,060	0	1,060
Environmental protection	20279	9,890	9,034	10,220	330	0	330
Health & Safety Corporate	20278	22,800	12,929	22,800	0	0	0
Pest Control	20280	44,620	26,787	46,114	1,494	0	1,494
Local Licensing	20281	(47,400)	(154,659)	(47,604)	(204)	0	(204)
Scrap Metal Licensing	20282	(380)	(1,352)	(380)	0	0	0
Liquor Licensing	20283	(84,400)	(66,104)	(84,400)	0	0	0
Gambling Licensing	20284	(17,500)	(10,555)	(17,500)	0	0	0
Street Dog Service	20285	35,560	23,365	35,300	(260)	0	(260)
Neighbourhood Safety	20299	86,050	81,341	82,917	(3,133)	0	(3,133)
Safety Hastings Partnership	20300	0	(3,151)	9,500	9,500	(9,500)	0
Emergency Planning	20286	50,630	48,998	53,400	2,770	0	2,770
Environmental Health Total		734,670	388,577	814,771	80,101	(97,860)	(17,759)
Parking and Enforcement Team	20317	499,460	305,097	495,100	(4,360)	0	(4,360)
Off Street Car Parking	20287	(1,315,320)	(1,725,114)	(1,129,120)	186,200	0	186,200
Hornbye Car Park	20288	(3,360)	(2,411)	(3,360)	0	0	0
CCTV Control Room	20290	70,000	23,140	83,600	13,600	0	13,600
Waste and Environmental Enforcement Team	20297	(20,000)	(855)	(1,500)	18,500	0	18,500
Abandoned Vehicles	20289	2,630	0	2,600	(30)	0	(30)
Parking Services Total		(766,590)	(1,400,142)	(552,680)	213,910	0	213,910

GENERAL FUND REVENUE MONITORING

General Fund Activities	Cost Centre	2022/23 Original Budget excl. Recharges	Actuals	2022/23 Full year net Forecast excl. Recharges	2022/23 Total Full year Variance excl. Recharges	Transfer to / from reserves including carry forwards	2022/23 Total Full year Variance on General Fund
Waste Services Management and Administration	20316	340,560	195,467	354,067	13,507	0	13,507
Administrative Buildings - DSO Operational Building	20119	38,960	5,694	38,610	(350)	0	(350)
Public Conveniences	20315	340,380	154,961	311,090	(29,290)	0	(29,290)
Refuse Collection	20293	1,277,470	1,065,857	1,299,470	22,000	0	22,000
Street Cleansing	20295	11,740	7,249	11,740	0	0	0
Street Cleansing - DSO	20323	1,316,920	841,530	1,263,833	(53,087)	0	(53,087)
Recycling	20294	827,180	936,172	827,180	0	0	0
Greenwaste	20296	(366,330)	(400,683)	(416,330)	(50,000)	0	(50,000)
Together Action	20298	19,000	1,412	15,000	(4,000)	0	(4,000)
Waste Services Total		3,805,880	2,807,660	3,704,659	(101,221)	0	(101,221)
Open Space Management	20170	239,190	170,203	227,168	(12,022)	0	(12,022)
Hastings Country Park - Parking	20312	(50,130)	(42,422)	(50,130)	0	0	0
Watercourses	20302	13,700	6,765	15,300	1,600	(1,600)	0
ESCC Highway Tree Maintenance	20291	(3,000)	(12,673)	2,000	5,000	(5,000)	0
Cemetery & Crematorium	20303	(683,960)	(427,204)	(586,809)	97,151	(20,000)	77,151
Welfare Funerals	20304	8,240	34,428	8,240	0	0	0
Travellers Costs	20305	18,640	19,767	18,640	0	0	0
Town Centre	20306	12,200	1,849	12,200	0	0	0
Allotments	20307	(23,930)	(29,016)	(26,400)	(2,470)	0	(2,470)
Ecology	20308	7,000	2,000	7,000	0	0	0
Arboriculture	20309	132,530	90,751	169,369	36,839	(15,250)	21,589
Parks & Gardens	20310	1,093,620	579,539	1,341,560	247,940	(220,070)	27,870
Hastings Country Park	20313	85,240	31,714	140,320	55,080	(55,080)	0
Countryside Stewardship	20314	24,000	24,297	24,000	0	0	0
Local Parks Improvement Funding Grant	20330	0	0	5,700	5,700	(5,700)	0
Hastings Country Park Visitor Centre	20339	20,000	13,806	20,000	0	0	0
Amenities Services Total		893,340	463,802	1,328,158	434,818	(322,700)	112,118

GENERAL FUND REVENUE MONITORING

General Fund Activities	Cost Centre	2022/23 Original Budget excl. Recharges	Actuals	2022/23 Full year net Forecast excl. Recharges	2022/23 Total Full year Variance excl. Recharges	Transfer to / from reserves including carry forwards	2022/23 Total Full year Variance on General Fund
Marketing & Comms.Division	20178	133,730	99,627	140,905	7,175	0	7,175
Meteorological Expenses	20239	1,420	1,280	2,370	950	0	950
Civic & Ceremonial Expenses	20240	14,400	8,658	15,361	961	0	961
Community Awareness	20226	1,900	(3,263)	(3,287)	(5,187)	0	(5,187)
1066 Country Campaign	20222	96,640	19,000	142,319	45,679	(45,978)	(299)
Tourist Information Centre	20225	40,850	6,944	40,790	(60)	0	(60)
Jack-in-the-Green	20231	10,000	7,933	7,933	(2,067)	0	(2,067)
Old Town Carnival	20232	4,130	3,519	3,519	(611)	0	(611)
Events - Chess/ St Leonards Festival	20233	18,000	8,070	18,000	0	0	0
Trolley Bus	20234	2,000	0	0	(2,000)	0	(2,000)
Town Crier Competition	20235	1,960	1,349	2,549	589	0	589
Filming	20241	(10,000)	(44,967)	(19,153)	(9,153)	0	(9,153)
Midsummer Fish Festival	20237	6,090	12,711	16,064	9,974	0	9,974
Seafood and Wine	20228	3,410	621	4,839	1,429	0	1,429
Marketing and Major Projects Total		326,030	120,218	372,709	46,679	(45,978)	701

GENERAL FUND REVENUE MONITORING

General Fund Activities	Cost Centre	2022/23 Original Budget excl. Recharges	Actuals	2022/23 Full year net Forecast excl. Recharges	2022/23 Total Full year Variance excl. Recharges	Transfer to / from reserves including carry forwards	2022/23 Total Full year Variance on General Fund
Regeneration Management & Admin	20177	121,170	85,866	123,303	2,133	0	2,133
Regeneration Activity	20208	168,860	167,495	291,000	122,140	(136,500)	(14,360)
Planning Policy	20211	201,270	117,722	164,854	(36,416)	0	(36,416)
Local Plan	20341	201,820	117,346	326,020	124,200	(111,282)	12,918
Cultural Activities	20212	71,530	43,480	53,540	(17,990)	0	(17,990)
External Funding Initiatives	20214	77,400	88,712	68,279	(9,121)	0	(9,121)
Community Cohesion	20215	27,310	27,310	27,310	0	0	0
Youth Activities	20221	5,000	5,000	5,000	0	0	0
Renewable Energy Solutions	20321	104,710	42,441	46,436	(58,274)	0	(58,274)
Externally Funded:							
White Rock Area Development	20209	0	481	0	0	0	0
Township Fund	20166	28,000	251,910	(24,826)	(52,826)	52,826	(0)
DESTI SMART	20325	0	(1,198)	1,806	1,806	0	1,806
CHART CLLD	20269	67,000	493,024	67,000	0	0	0
Regeneration Total		1,074,070	1,439,591	1,149,721	75,651	(194,956)	(119,305)
Leisure & Cultural Dev. Div.	20175	118,900	90,389	123,417	4,517	0	4,517
Play Pathfinder	20267	3,000	1,400	3,000	0	0	0
Falaise Hall	20258	38,230	10,246	38,230	0	0	0
Sports Centres	20259	(6,430)	(3,921)	28,793	35,223	0	35,223
Active Hastings	20264	(4,320)	(118,751)	(4,320)	(0)	0	(0)
CHART - Active Hastings	20271	0	(8,037)	(8,037)	(8,037)	0	(8,037)
Leisure Services Total		149,380	(28,673)	181,083	31,703	0	31,703

GENERAL FUND REVENUE MONITORING

General Fund Activities	Cost Centre	2022/23 Original Budget excl. Recharges	Actuals	2022/23 Full year net Forecast excl. Recharges	2022/23 Total Full year Variance excl. Recharges	Transfer to / from reserves including carry forwards	2022/23 Total Full year Variance on General Fund
Resort Services Management and Admin	20176	55,390	49,996	57,101	1,711	0	1,711
Sports Management	20257	(13,910)	(25,001)	(16,272)	(2,362)	0	(2,362)
Cliff Railways	20245	(150,660)	(302,406)	(217,875)	(67,215)	0	(67,215)
Seafront	20250	102,190	135,884	112,880	10,690	0	10,690
Chalets & Private Hut Sites	20248	(278,600)	(537,544)	(280,851)	(2,251)	0	(2,251)
Coast Protection Sea Defences	20242	7,000	480	1,480	(5,520)	0	(5,520)
Navigational Aids	20243	1,380	2,247	2,912	1,532	0	1,532
Environmental Schemes (Net Huts)	20244	12,070	581	17,210	5,140	(5,000)	140
Hastings Castle	20246	(23,970)	(23,531)	(23,970)	0	0	0
St Clements Caves	20247	(10,000)	(10,000)	(10,000)	0	0	0
White Rock Theatre	20249	245,330	166,667	245,330	0	0	0
Museums & Art Galleries	20251	377,080	181,229	357,256	(19,824)	0	(19,824)
Fisherman's Museum	20252	2,450	0	2,450	0	0	0
Museums & Schools Project	20327	0	7,831	4,200	4,200	(4,200)	(0)
Resort Services Total		325,750	(352,468)	251,850	(73,900)	(9,200)	(83,100)

GENERAL FUND REVENUE MONITORING

General Fund Activities	Cost Centre	2022/23 Original Budget excl. Recharges	Actuals	2022/23 Full year net Forecast excl. Recharges	2022/23 Total Full year Variance excl. Recharges	Transfer to / from reserves including carry forwards	2022/23 Total Full year Variance on General Fund
Housing Management & admin	20172	407,110	332,022	468,122	61,012	(35,190)	25,822
Local Land Property Gazetteer & Admin	20173	40,200	6,949	15,560	(24,640)	0	(24,640)
Local Land Charges Register	20181	(138,090)	(129,738)	(142,196)	(4,106)	0	(4,106)
Development Management	20180	434,680	540,335	758,424	323,744	0	323,744
Homelessness	20182	2,712,970	3,236,495	4,743,878	2,030,908	0	2,030,908
Housing Register	20186	11,500	5,583	11,500	0	0	0
Youth Homelessness	20188	13,810	47,494	8,363	(5,447)	0	(5,447)
Social Lettings	20184	78,420	277,200	72,075	(6,345)	0	(6,345)
Homelessness Strategy	20185	59,330	33,649	46,797	(12,533)	0	(12,533)
Deposits funded by ESCC and Discretionary Housing payments	20187	(45,700)	(16,336)	(45,700)	0	0	0
Building Control	20179	69,610	0	69,610	0	0	0
Housing Solution Services	20197	(5,170)	(17,618)	(9,494)	(4,324)	0	(4,324)
Housing Renewal	20191	214,950	(998,292)	302,726	87,776	(71,205)	16,571
Housing Licensing Team	20196	143,980	41,898	111,438	(32,542)	33,343	801
Dangerous Structures	20200	2,500	259,390	259,390	256,890	(60,685)	196,205
EXTERNAL FUNDED							
Controlling Migration Fund	20193	0	90	0	0	0	0
Flexible Housing Support Grant	20183	0	(1,046,086)	36	36	0	36
Rough Sleepers Prevention	20207	0	(1,280,236)	(0)	(0)	0	(0)
Syrian Resettlement Programme	20206	(82,640)	(8,428)	(88,514)	(5,874)	5,874	(0)
Afghan Resettlement Programme	20344	(47,020)	180,894	(47,020)	0	0	0
Homes for Ukrainian Refugees	20349	0	85,450	0	0	0	0
Housing Development Projects	20350	0	38,136	110,000	110,000	(110,000)	0
CHART - Live work Thrive	20334	0	56,971	(0)	(0)	0	(0)
Housing and Built Environment		3,870,440	1,645,824	6,644,994	2,774,554	(237,863)	2,536,691
OPERATIONAL SERVICES DIRECTORATE TOTAL		10,412,970	5,084,389	13,895,264	3,482,294	(908,557)	2,573,737

GENERAL FUND REVENUE MONITORING

General Fund Activities	Cost Centre	2022/23 Original Budget excl. Recharges	Actuals	2022/23 Full year net Forecast excl. Recharges	2022/23 Total Full year Variance excl. Recharges	Transfer to / from reserves including carry forwards	2022/23 Total Full year Variance on General Fund
DIRECT SERVICE EXPENDITURE TOTAL (CORPORATE AND OPERATIONAL COMBINED)		13,231,580	6,309,263	17,217,677	3,986,097	(985,629)	3,000,468

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**Operational Services and Corporate Resources
Capital Summary - 2022-23 Quarter 3 (1st April 2022 to 31st Dec 2022)**

Appendix 2

Cost Centre	Description Of Scheme	Service Area	Original Budget	Carry forwards & adjustments	Adjusted Gross Budget	Spend to End Dec 2022	Forecast Outturn	Forecast Variance to Adjusted Gross Budget
			£000's	£000's	£000's	£000's	£000's	£000's
71227	Private Sector Renewal Loans	Housing	0	0	0	6	6	6
71228	Disabled Facilities Grant (DFG)	Housing	2,056	125	2,181	851	1,931	(250)
71229	Empty Homes Strategy	Housing	50	0	50	0	0	(50)
71231	Restoration of Pelham Crescent and Arcade	Housing	33	104	137	0	0	(137)
71232	Road at Pelham Arcade	Housing	561	42	603	0	603	0
71241	Harbour Arms & New Groynes	Regeneration	265	1	266	64	266	0
71242	Further Sea Defence works	Regeneration	34	0	34	2	34	0
71249	Playgrounds upgrade programme	Environment	38	45	83	40	83	0
71255	DSO - Waste and Cleansing service (Vehicles)	Environment	0	0	0	0	0	0
71256	Energy Generation	Regeneration	538	100	638	0	638	0
71258	Buckshole and Shornden Reservoirs Statutory Protection Works	Environment	666	165	831	950	950	119
71271	Lower Bexhill Road	Housing	3,061	21	3,082	1	3,082	0
71279	Electric Vehicle Infrastructure	Environment	0	0	0	2	2	2
71280	Priory Street Works	Environment	0	40	40	0	40	0
71281	Castleham Car Park resurfacing	Environment	0	0	0	1	0	0
71284	Next Steps Accommodation Pathway	Housing	0	1,714	1,714	36	1,714	0
71288	Bexhill Road South (Housing & Car Park)	Housing	1,075	0	1,075	0	1,075	0
71289	Mayfield E (Housing)	Housing	1,000	(1,000)	0	0	0	0
71290	MUGA Refurbishments	Environment	80	0	80	37	80	0
71291	TFC - Enterprise & employment infrastructure	Regeneration	0	0	0	117	117	117
71293	TFC - Hastings Castle world heritage destination	Regeneration	0	0	0	111	111	111
71294	TFC - Town to sea creative quarter	Regeneration	0	0	0	959	959	959
71295	TFC - Town centre core	Regeneration	0	0	0	737	737	737
71296	TFC - Town centre public realm & green connections	Regeneration	0	0	0	66	66	66
71297	TFC - Town living	Regeneration	0	0	0	39	39	39
71299	RSI Mobile Health Unit	Housing	0	0	0	44	44	44
Operational Services			9,457	1,357	10,814	4,062	12,577	1,763
71253	Conversion of 12/13 York Buildings budget approved Cabinet 3 April 2017	Estates	0	90	90	16	16	(74)
71259	Priory Meadow - Contribution to capital works £250,000	Estates	250	0	250	0	250	0
71272	Churchfields Business Centre	Estates	3,310	70	3,380	3,041	3,380	0
71273	Development / Furbishment of Lacuna Place	Estates	141	0	141	27	141	0
71275	Cornwallis Street Development	Estates	6,835	(6,555)	280	219	280	0
71276	Harold Place Restaurant Devt	Estates	1,613	1,187	2,800	9	30	(2,770)
71285	Castleham Industrial Units	Estates	140	185	325	0	325	0
Corporate Resources			12,289	(5,023)	7,266	3,312	4,422	(2,844)
Grand total			18,080	(3,666)	18,080	7,374	16,999	(1,081)

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